

Canada's Energy and Utility Regulators

2021 Energy Regulation Course

Online course November 8 - 10, 2021 9 a.m. PST | 10 a.m. MST | Noon EST | 1 p.m. AST

2021 Program

Monday, November 8 (MST)

10 a.m. **Opening remarks**

Michael Millar, Legal Counsel, Ontario Energy Board **Bob Heggie**, Chief Executive, Alberta Utilities Commission

10 – 11:30 a.m. Purpose of regulation and industry structure

Lyne Mercier, Directrice Générale, Direction générale, Planification et Règlementation, Régie de l'énergie

11:30 a.m. – Noon **Health break**

Noon – 1:30 p.m. **Legal context for regulation**

Anna Fung, O.C., Deputy Chair, British Columbia Utilities Commission

Michael Millar, Legal Counsel, Ontario Energy Board

Tuesday, November 9 (MST)

10 – 11:30 a.m. Anatomy of a rate case, part I

Sylvain M. Audette, Guest Professor, Department of Marketing, HEC Montréal

Association Member, Research Chair in Energy Sector Management

Yolanda Domingo, Executive Director, Rates, British Columbia Utilities Commission

11:30 a.m. – Noon **Health break**

Noon – 1:30 p.m. **Anatomy of a rate case, part II**

Sylvain M. Audette, Guest Professor, Department of Marketing, HEC Montréal

Association Member, Research Chair in Energy Sector Management

Yolanda Domingo, Executive Director, Rates, British Columbia Utilities Commission

Wednesday, November 10 (MST)

10 – 11:30 a.m. **Practice and procedure**

Kristi Sebalj, Commission Member, Alberta Utilities Commission

Katherine McBrearty, General Counsel, New Brunswick Energy and Utilities Board

11:30 a.m. – Noon **Health break**

Noon – 1:30 p.m. **Public and Indigenous engagement**

Karen Evans, Director, Public Affairs, Ontario Energy Board

Amanda Spyce, Indigenous Consultation Lead, Alberta Utilities Commission

The 2021 CAMPUT energy regulation course can be applied towards nine of the 12 hours of annual continuing professional development required by the Law Society of Upper Canada. Please note that these continuing professional development hours are not accredited for the new member requirement.



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Sylvain M. Audette, Guest Professor, HEC Montréal Association Member. Research Chair in Energy Sector Management

Sylvain Audette has more than 20 years of practical experience to stimulate the reflection and implementation of innovative strategies and tactics in the energy sector and with rate and regulatory issues. He's a founding associate member of the Chair in Energy Sector Management in 2014 at HEC Montréal. Previously, from 2000 to 2013, he held senior management positions in rate, regulatory and DSM affairs at Gaz Metro. In addition to teaching his regular courses in sustainable development, energy, regulatory and rate design, market analysis, in Montreal, he regularly gives training in several countries as part of international executive training and acts as an expert and consultant in the energy sector.

Yolanda Domingo, Executive Director, Rates, British Columbia Utilities Commission

Yolanda Domingo is the Executive Director of the Rates Division at the British Columbia Utilities Commission (BCUC). She is in charge of leading and managing all rate and rate design applications, cost of capital hearings, and various high profile and regulatory matters. As part of the executive team, Yolanda is also responsible for leading the strategic direction and planning for the BCUC. With nearly 20 years of industry and regulatory experience, Yolanda has extensive knowledge in project management, regulatory accounting, life cycle costing, various utility rate setting mechanisms, and rate design principles. Yolanda holds a Bachelor of Commerce degree from the University of Alberta and is also a Chartered Professional Accountant in BC.

Karen Evans, Director, Public Affairs, Ontario Energy Board

Karen Evans has held communications roles in the energy and public service sectors for nearly 25 years. She joined the Ontario Energy Board in January 2015 and directs the work of the Public Affairs division, responsible for corporate and internal communications, stakeholder relations, research, traditional and digital media strategy, brand and reputation management, crisis communications, speeches and marketing campaigns.

Prior to joining the OEB, Karen held communications posts with Toronto Hydro, the City of Markham and Ontario's Ministry of Energy providing her with the full spectrum of utility, shareholder, regulatory and government perspectives on energy in Ontario. She holds an Honours Bachelor of Arts in Communications from York University, and is an honours graduate from Humber College's Public Relations program.

Anna Fung, Q.C., Deputy Chair, British Columbia Utilities Commission

Anna Fung was appointed as a BCUC Commissioner in December 2017 and as Deputy Chair in 2019, after serving as Vice President, Legal and General Counsel for TimberWest Forest Corp., where she also served as its inaugural Chief Ethics Officer. She was previously Corporate Counsel at Intrawest ULC and Senior Counsel at BC Gas Inc.

Anna holds a Bachelor of Laws and Bachelor of Arts (English and French) from the University of British Columbia. She earned her Certified Corporate Counsel designation in 2015. She has served as President of the Law Society of British Columbia, Canadian Corporate Counsel Association, People's Law School, Association of Chinese Canadian Professionals and BC Autism Association. She is the Chair of the BC Unclaimed Property Society, a current director of the BC Council of Administrative Tribunals, and a past director for the Vancouver Airport Authority, Vancouver Foundation, Law Foundation of British Columbia and Arts Club Theatre Company.

Bob Heggie, Chief Executive, Alberta Utilities Commission

Bob Heggie was appointed Chief Executive Officer of the Alberta Utilities Commission in January 2008. In his current role, Bob is responsible for leading the implementation of overall organizational strategy and day-to-day operations to ensure achievement of the Commission's organizational objectives.

He is the co-chair of the CAMPUT Energy Regulation course and a contributing author to Canadian Energy Law and Policy.

Katherine McBrearty, General Counsel, New Brunswick Energy and Utilities Board

Katherine McBrearty joined the New Brunswick Energy and Utilities Board as General Counsel in November 2020. In her role, Katherine regularly provides advice on procedural issues to the Board and ensures compliance with applicable laws and regulations. Before joining the Board, Katherine worked with the New Brunswick Human Rights Commission as a Mediator. She also worked with the New Brunswick Residential Tenancies Tribunal as a Residential Tenancies Officer and, later, as Deputy Chief Residential Tenancies Officer.

Katherine received her Bachelor of Health Sciences (Honours) degree from McMaster University and her Bachelor of Laws from l'Université de Moncton. Katherine also holds a Master of Laws specializing in Alternative Dispute Resolution from Osgoode Hall Law School.

Lyne Mercier, Directrice Générale, Direction générale, Planification et Règlementation, Régie de l'énergie

Lyne Mercier received an executive MBA from the École des Hautes Études Commerciales and a Bachelor of Commerce from Saint Mary's University and has nearly 40 years of experience in the field of energy regulation. Following a 25 year career with Gaz Métropolitain, including 10 years in management positions, Ms. Mercier was appointed Member of the National Energy Board (NEB) in 2008 and Vice-President of the same organization in June 2014. Ms. Lyne Mercier joined the Régie de l'énergie as the Directrice Générale planification et réglementation in September 2019.

Over the course of her career, Ms. Mercier has assumed various functions that have enabled her to develop in-depth experience in strategic natural gas supply policy, natural gas transportation and storage management. She has also developed a solid expertise in toll

design, cost allocation analysis as well as rate of return determination. As an adjudicator, she participated in over 100 hearings and dealt with complex cases requiring the contribution of various disciplines, such as financial regulation, engineering, environment and aboriginal issues, land matters and compliance, to name but a few.

Michael Millar, Senior Legal Counsel, Ontario Energy Board

Michael Millar is senior legal counsel at the Ontario Energy Board. In his role as counsel Michael regularly provides advice to Board members and assumes carriage of major rates hearings (transmission, distribution and generation), leave to construct proceedings, and various other regulatory hearings. Michael also regularly represents the OEB at appeals before the Ontario Divisional Court and the Ontario Court of Appeal.

Prior to joining the OEB Michael practiced litigation, administrative law, and municipal law with the with the firm Osler Hoskin and Harcourt LLP.

Kristi Sebalj, Commission Member, Alberta Utilities Commission

Kristi Sebalj was appointed to the AUC on July 9, 2018. Prior to joining the AUC, Ms. Sebalj was the registrar for the Ontario Energy Board, an organization she joined in 2005. Prior to the OEB, Ms. Sebalj was the co-chair of McMillan Binch LLP's energy group. Ms. Sebalj is a lawyer with bachelor's degrees in law and science, and holds a master's degree in science, as well as certificates in adjudication and marine environmental law.

Amanda Spyce, Indigenous Consultation Lead, Alberta Utilities Commission

Amanda Spyce, the AUC's Indigenous consultation lead joined the AUC in May of 2019.

Amanda has over 18 years of experience with Indigenous consultation and natural resource development from both a public and private sector perspective in Alberta, British Columbia, Northwest Territories and the Yukon.

Throughout her career, Amanda has developed comprehensive knowledge of Alberta's regulatory processes, including relevant legislation and policies, and a strong respect for the unique history, culture and protocols of Indigenous peoples from working with over 30 First Nation and Métis communities.

Amanda works closely with the AUC's Facilities and legal staff and the organization's Indigenous consultation policies and procedures. Amanda regularly liaises with the Alberta government, including Indigenous Relations, the Aboriginal Consultation Office and Alberta Environment and Parks with respect to policy developments and in relation to specific AUC regulated projects.