# Topology The second second

# Bridging the gap from bookkeeper to trusted advisor

**Damien Greathead** 



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#### **Today's speaker**



#### **Damien Greathead**

VP Accountants' Programs, Receipt Bank @receipts\_damien







Understand the **key deliverables** of Virtual FD engagement

Learn how to sell Virtual FD services to your clients and prospects

Know the **core technology** for efficient service delivery



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## The gap between bookkeeping and advisory

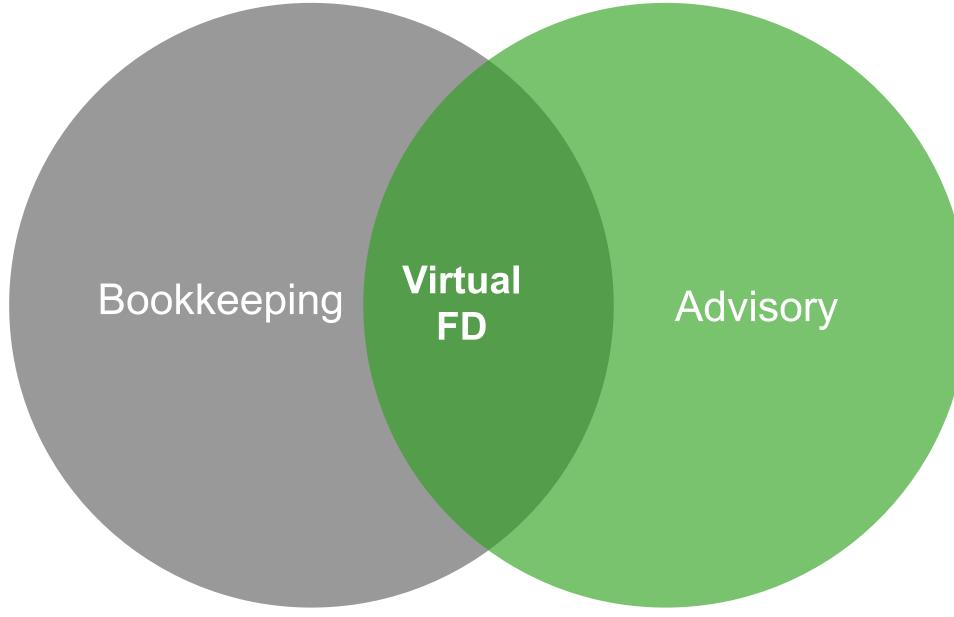




Growing **businesses are struggling** to recruit and retain **accounting talent**.

Working as a Virtual Controller paired with the right technology allows you to **provide the accounting** help that your clients need **with excellent margins**.







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## The key to Virtual FD services?

# **Own the bookkeeping**



## Key deliverables of a Virtual FD



#### **Cash and AP Management**



Weekly accounts payable, processing, bank reconciliations, and delivery of a detailed cash flow forecast to the CEO

#### **Close Management**



Oversee in-house and outsourced accounting staff to close the books quickly and accurately. A big component is proper recording of accruals.

#### **Dashboard Reporting**



Determine a standard set of ratios (both financial and non-financial) and provide to management via a dashboard on a monthly basis.

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## Key deliverables of a Virtual Controller



#### **Budgeting and Flex Analysis**



Management of overall budget creation process. Monthly or quarterly budget versus actual reporting. Monthly flux analysis.



#### **Equity Management**

Manage issuance of company shares and options, and maintain proper accounting for all equity transactions.

#### **Payroll and HR**



Maintain a cloud-based timekeeping and payroll system. Provide HR services such as onboarding and offboarding employees.

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### **Fixed fees & value pricing**

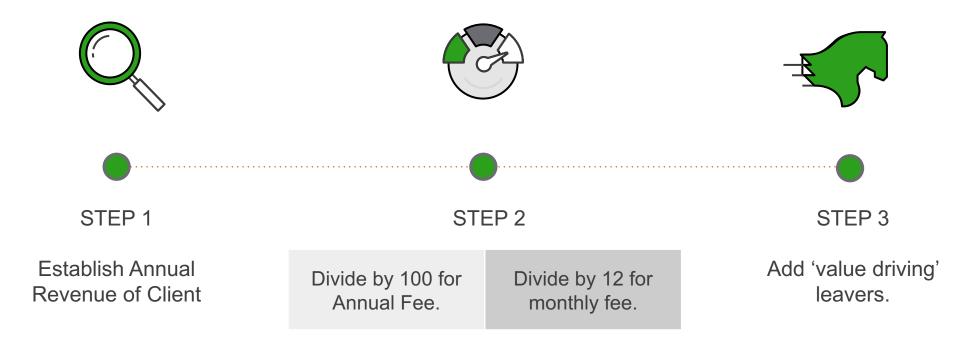


Price based on value compared primarily to the cost of your client hiring personnel in-house to complete these deliverables.

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# **Strategy 1:** Use a revenue multiplier





## Strategy 2: Cost plus accounting

-+

No. bills per month	50	
Minutes/Bill	3	
CC Rec Trans.	250	
Minutes/Trx.	.5	
Planning/Meeting	1.5	
Total Hours		6
Cost/hr		\$50
TOTAL		\$300

ACTIVITY

## TECH $\chi$ MARGIN = FEE

Receipt Bank	\$10
QuickBooks	\$15
TOTAL	\$25



#### **KEY TAKEAWAYS**

- 1. GUARD YOUR MARGINS
- 2. MANAGE YOUR SCOPE
- 3. DRIVE DOWN YOUR COSTS

### **Increasing price**

#### 1. ADD VALUE LEVERS

#### 2. ADD THE 'NICE-TO-HAVES'

Services Reporting MGMT Meetings Budgeting

#### **3. INCREASE PERCEIVED VALUE**

Regularity Response Time Add'I Benefits 5 day accounts Audit Protection Disaster Protection



#### **Standardize your services**



Standardization of the process is essential for consistent and high quality service delivery. You can't scale otherwise.



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### **Cloud accounting is essential**

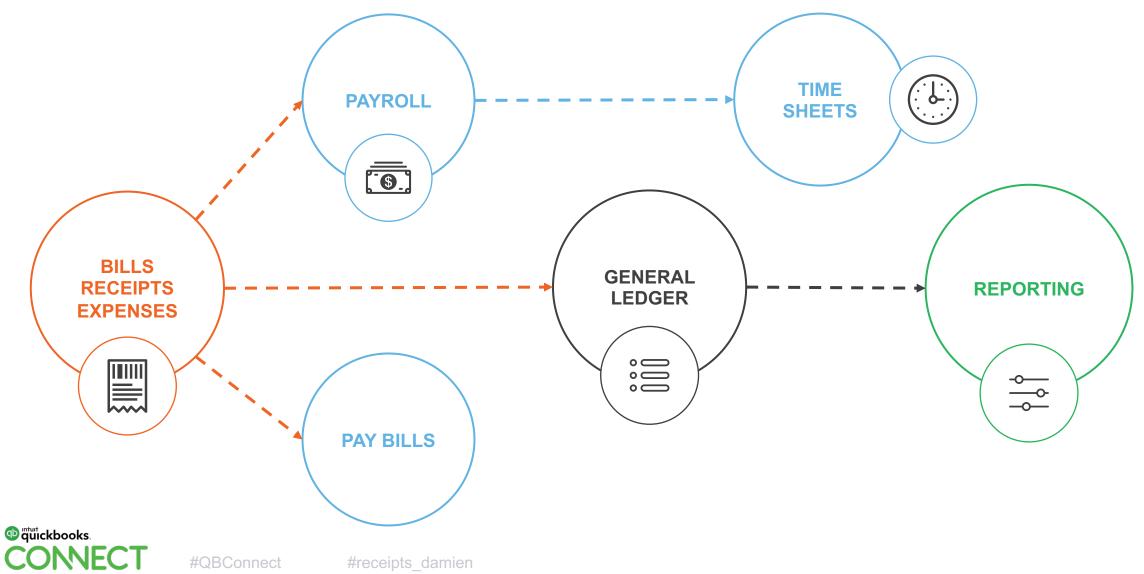


You can't effectively manage and scale trusted advisory services without cloud-based technology.

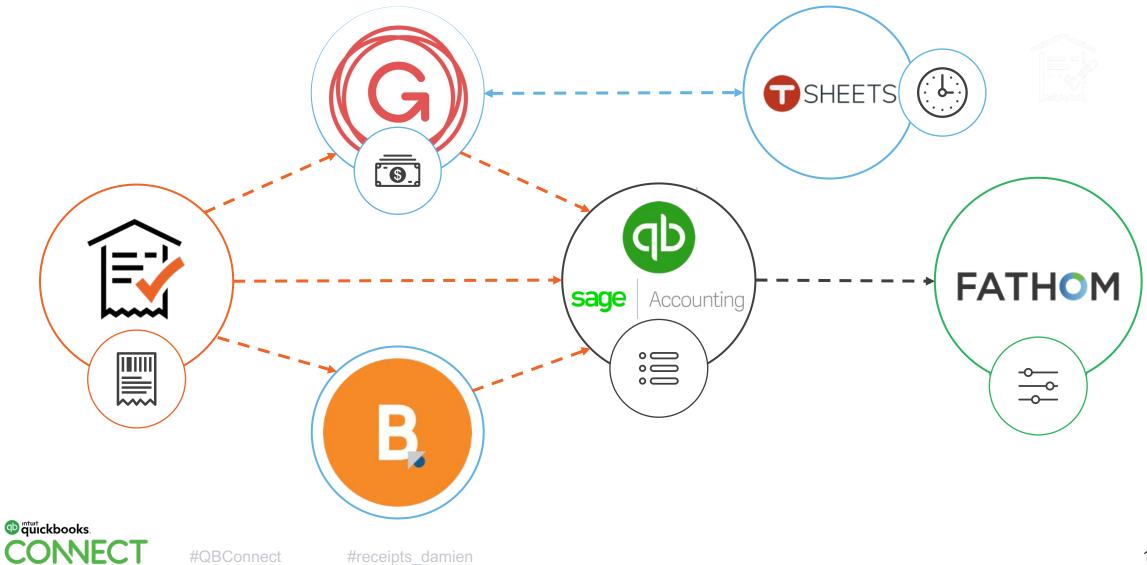


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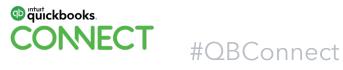
#### **Core technology stack**



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# TECHNOLOGY = PROCESS + KNOWLEDGE + TOOLS



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## Questions?

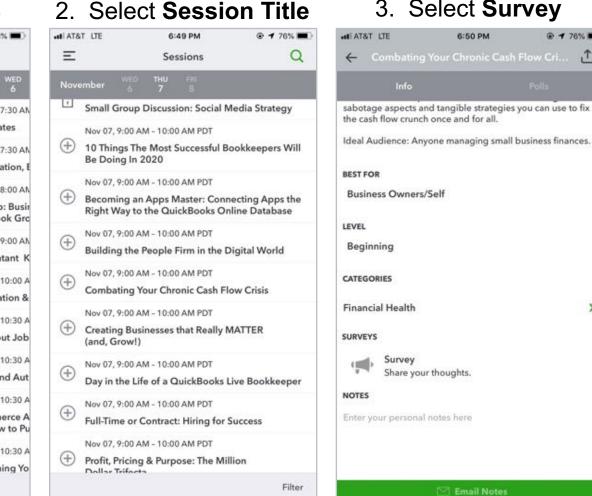
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9.00-10.00 am	Morning Keynote	5
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11.00 am-12.00 pm	Breakout Sessions	
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