MITRE Health Advisory Committee Meeting

December 8, 2021—Meeting via Zoom

Please Note: The MITRE Health Advisory Committee meeting is not open to the public. This event is by invitation only and is non-transferable without a formal request to the organization. Contact mitre_hac@mitre.org for information.

MITRE cordially invites you to the next meeting of the MITRE Health Advisory Committee for an executive discussion on*: Harnessing Innovation in the Home and Community to Advance Health and Well-being: Meeting People Where They Are.*

MITRE launched the Health Advisory Committee to engage visionary health and human services executives to formulate actionable strategies to solve the nation's most important problems in healthcare, public and population health, and social services. The committee includes former health system CEOs, former government officials, and key health and human services thought leaders.

As a not-for-profit organization, MITRE works in the public interest across federal, state, local, territorial, and tribal governments, as well as industry and academia, to tackle challenges to the safety, stability, and well-being of our nation. As the operator of federally funded research and development centers (FFRDCs), we address healthcare and public health issues through our work with multiple government agencies. Government sponsors include the Department of Health and Human Services, the Department of Veterans Affairs, the Department of Defense, and the Department of Homeland Security. The work of the Health Advisory Committee guides MITRE's development of innovative objective insights for our government FFRDC sponsors and informs MITRE efforts across industry and government to solve our nation's toughest health and human services problems.

Meeting Overview

The nation is moving toward a radical transformation in care delivery spurred by the COVID-19 pandemic, digital health, and emerging care delivery models that are increasingly focused on providing services in the home and community. The key question is- what it will take to scale a health and well-being ecosystem that provides for people's physical, mental, and social needs? And how do we ensure health equity, better health outcomes, and lower cost of care centered on individuals and families in their home and communities? During this meeting we will discuss:

1. **Conceptualizing a vision and a pathway:** What does this new ecosystem look like and how do we transform from predominantly brick-and-mortar and illness-centric care toward a system for health that is digitally-enabled, meets people where they are, and encompasses the full spectrum of care including preventive services, healthcare, and social services?
2. **Developing technology and infrastructure:** What infrastructure is needed to support a new model of integrated home and community-based wellness and health care? This includes supporting the integration of a digital infrastructure and other types of infrastructure and needed mobile resources to safely deliver effective support and care to the individual in their community and home.
3. **Re-envisioning the workforce:** What types of services and supports can be delivered in the home or community and what skills does the workforce need to deliver this care?
4. **Determining the new business models:** What are the business models that enable delivery of inclusive[1] care that is centered around the individual and aligns stakeholders, networks, and partnerships?

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[1] Inclusiveness points to "the development and implementation of new ideas which aspire to create opportunities that enhance social and economic wellbeing for disenfranchised members of society."

The Health Advisory Committee will advise MITRE on strategies and critical issues to achieve whole-person care that prioritizes individuals' medical, social, and wellness needs, leverages home and community services, technologies, and novel care delivery approaches to optimize health and wellness outcomes across all populations. The Health Advisory Committee's deliberations and discourse with MITRE sponsors will inform MITRE's strategic plan and research and development agenda over the next decade. Discussions will consider the roles and responsibilities of the array of players who can enable this transformation including individuals, families, medical professionals, community-based organizations, veteran service organizations, military service organizations, social services, and home care providers.

Committee discussions operate under Chatham House rule. Participants may not attribute any comments made during the meeting to an individual or organization, except for MITRE to note information for internal MITRE analysis and follow up.

Government guests may choose to participate in the open discussion at their discretion, or they may choose to observe and listen to the discussion.

MITRE Health Advisory Committee

December 8, 2021

Harnessing Innovation to Build Health and Well-being and Shift Care to the Home and Community: Meeting People Where They Are

AGENDA

Date/Time	Session (Committee and Government Guests)
	**December 8, 2021 (Day 2)**
9:00 – 9:15am	**Welcome and Opening Remarks**
9:15 – 10:30am	**Session 1: Panel Presentation-** *Visions and Bold First Steps to Support the Transformation of Home and Community-Based Care* • **Session Goal**: Convene a stakeholder panel representing different components of the home and community based-care ecosystem. Provide voices and perspectives that inform the discussion about the ideal future state of care in this setting. • **Panel Key Questions-** 1. What do you see as the key components of a transformed home and community-based care model that focuses on preventive care, health and well-being and its recognition in the overall health system? 2. What is needed to support a new model of home and community-based care? 3. How do we get from where we are to where we want to be?
10:30 – 10:45 am	**Break** (15 minutes)
10:45 – 11:00 pm	**Discuss Breakout Room Layout and Task** • **Description**: Level set on the task ahead including the breakout room themes, the questions that will be explored in each room and the cadence of the breakout room including timing, moderation, note taking and post-breakout report out to the full group.

11:00 – 11:45 pm	**Session 2: Concurrent Breakouts**
	• **Three breakouts across subtopics:**
	1. *Workforce*
	   a. What does the composition of the workforce for the provision of home and community-based services need to look like now and in the future to meet the demand for "health" vs "healthcare"? How do we integrate the provision of healthcare with services to ensure health and wellbeing?
	   b. How do we right size the workforce to support care delivered in home and community settings (e.g., recruitment/retention, training, compensation/benefits, and equity)?

	c. What information/research is needed to move the needle on this issue?
	    2. *Technology/Digital /Infrastructure*
	      a. What is the critical infrastructure needed to support a new model of home and community-based care?
	      b. How do we get the right data, where we need it, at the right time?
	      c. What information/research is needed to move the needle on this issue?
	    3. *Business Model/Cost*
	      a. What are the business models to support home and community-based care?
	      b. What goes into keeping people healthy and maintaining their health and how do we align incentives with this goal?
	      c. What information/research is needed to move the needle on this issue?

11:45 – 11:55 pm	**Break**
11:55 – 12:45 pm	**Session 3: Report Back and Discussion** • **Description**: Each breakout room moderator and/or breakout room representative will present a summary of the discussion had in the breakout room and answer the primary discussion question along with exploring findings related to the listed subthemes. There will be an opportunity for participants to respond and discuss the findings from each room.
12:45 – 1:00pm	**Acknowledgements and Closing**