Note: This session has live audience polling



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# **Reinsurance/Fronting Carriers – Changes in Distribution**

Greg Dickerson – Director, AM Best Greg Williams – Senior Director, AM Best



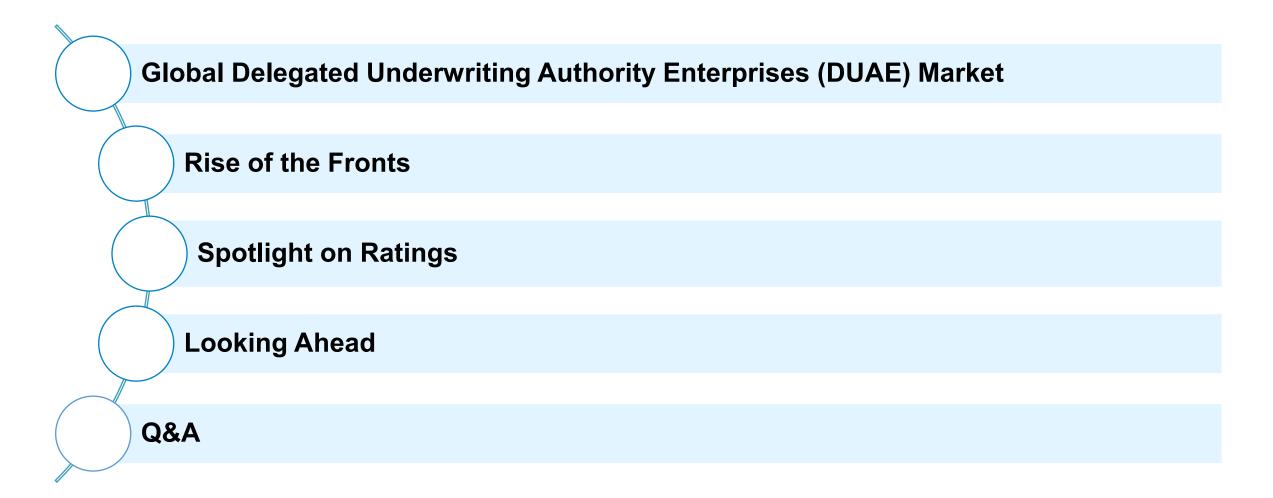
# This session has live Q&A – please submit questions via the "Ask A Question" icon in the session navigation bar







## Agenda





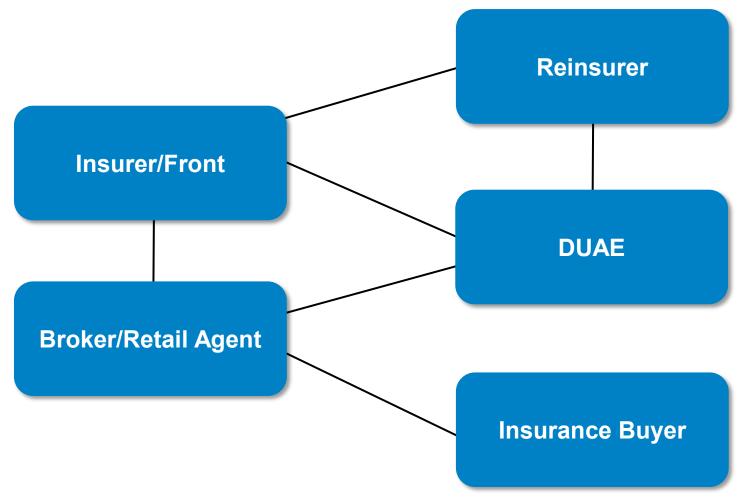


# Global Delegated Underwriting Authority Enterprises (DUAE) Market





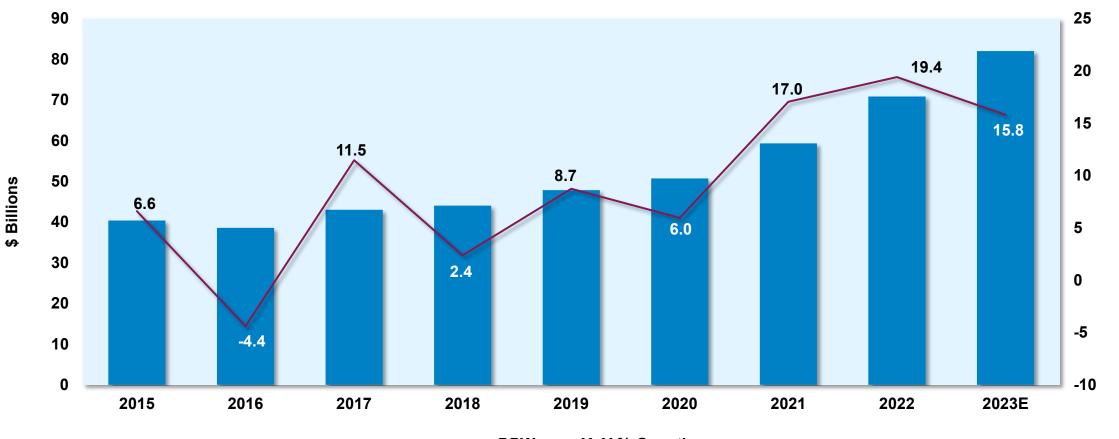
# **Insurance Distribution Chain**







### **US P/C Industry – MGA Direct Premiums Written**



DPW — YoY % Growth



YoY % Growth

Market Segment Outlook – DUAE

AM Best recently maintained its Positive outlook for the DUAE segment, based on the following factors:

- Sustained performance and growth globally
- Ability to address underserved and emerging markets
- Technology and talent, which continue to drive innovation





# Market Segment Outlook – DUAE (Cont'd.)

Factors partly countering these positives include the following:

- Tight capacity for certain risks
- Ongoing and evolving economic challenges that will likely impact underwriting and reserve margins
- Uncertainty looming over the fronting market





# Polling Question #1

What do you think the US MGA growth rate in 2024 will be?

- a) 0% 5%
- b) 5% 10%
- c) 10% 15%
- d) 15% 20%

view

e) >20%





# **Rise of the Fronts**





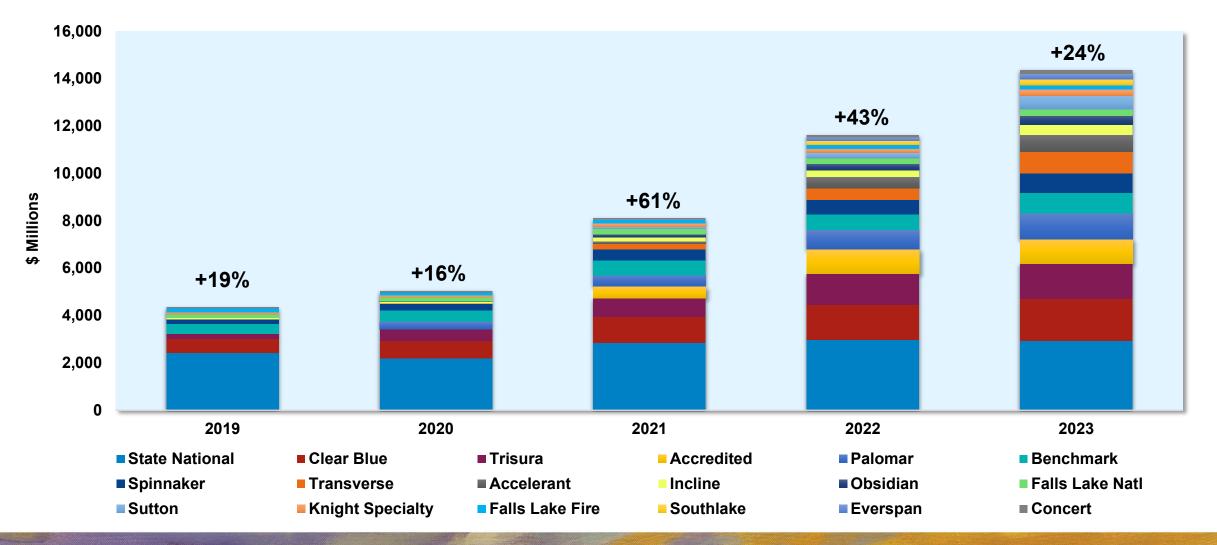
# **Rise of the Fronts**

- Influx of capital
  - E&S growth
  - Management teams with extensive experience of specialty commercial and surplus lines risks
- Viewed positively by MGAs:
  - Broad, diversified, more permanent source of capacity
- Increased acceptance of MGAs that use fronting model by (re)insurers
- Reinsurer appetite for MGA/fronted business has grown
  - Reduction of reinsurance purchased by traditional insurance companies
  - Provides instant diversification reinsurers looking to move away from property cat
  - Access to specialty/middle market that is not necessarily afforded to reinsurers in traditional carrier space
  - Alignment of interests is key



# **Fronting DPW Has Tripled Since 2019**

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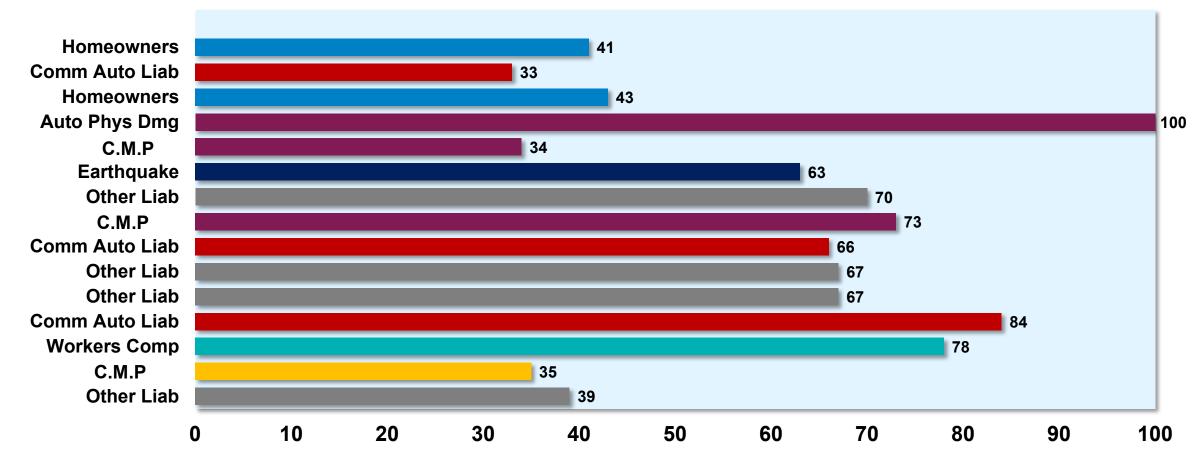




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# **Product Concentration – By Front**

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Top Line % of Total DPW



# **Spotlight on Rating Characteristics**





# Though Rated Highly, Rating "Noise" in Fronting Market Has Emerged

				Assessments			
AMB #	Company Name	ICR	Outlook	B/S	O/P	B/P	ERM
18965	Accelerant US Holdings Group (G)	a-	Stable	Very Strong	Adequate	Limited	Appropriate
19023	Accredited Specialty Insurance Group (C)	a- u	Developing	Very Strong	Adequate	Limited	Appropriate
18922	Benchmark Insurance Group (G)	а	Stable	Very Strong	Adequate	Neutral	Appropriate
18868	Clear Blue Insurance Group (G)	a-	Stable	Very Strong	Adequate	Limited	Appropriate
18973	Concert Insurance Group (G)	a-	Stable	Very Strong	Adequate	Limited	Appropriate
18958	Everspan Group (SG)	a-	Stable	Very Strong	Adequate	Limited	Appropriate
22509	Falls Lake Fire and Casualty Company	a-	Negative	Very Strong	Adequate	Neutral	Marginal
14313	Falls Lake National Insurance Company	a-	Negative	Very Strong	Adequate	Neutral	Marginal
20781	Incline Insurance Group (G)	a-	Stable	Very Strong	Adequate	Limited	Appropriate
22046	Knight Specialty Insurance Company	a-	Stable	Very Strong	Adequate	Neutral	Appropriate
18956	Obsidian Insurance Group (G)	a-	Stable	Very Strong	Adequate	Limited	Appropriate
19014	Palomar Holdings US Group (CS)	a-	Positive	Very Strong	Adequate	Limited	Appropriate
18967	Southlake Insurance Group (G)	a-	Stable	Very Strong	Adequate	Limited	Appropriate
18968	Spinnaker Insurance Group (G)	a-	Stable	Very Strong	Adequate	Limited	Appropriate
18604	State National Group (SG)	a+	Stable	Strongest	Strong	Neutral	Appropriate
18947	Sutton National Group (G)	a- u	Negative	Very Strong	Adequate	Limited	Appropriate
18931	Transverse Insurance Group (SG)	а	Stable	Very Strong	Adequate	Limited	Appropriate
18944	Trisura US Insurance Group (G)	a-	Negative	Very Strong	Adequate	Neutral	Appropriate



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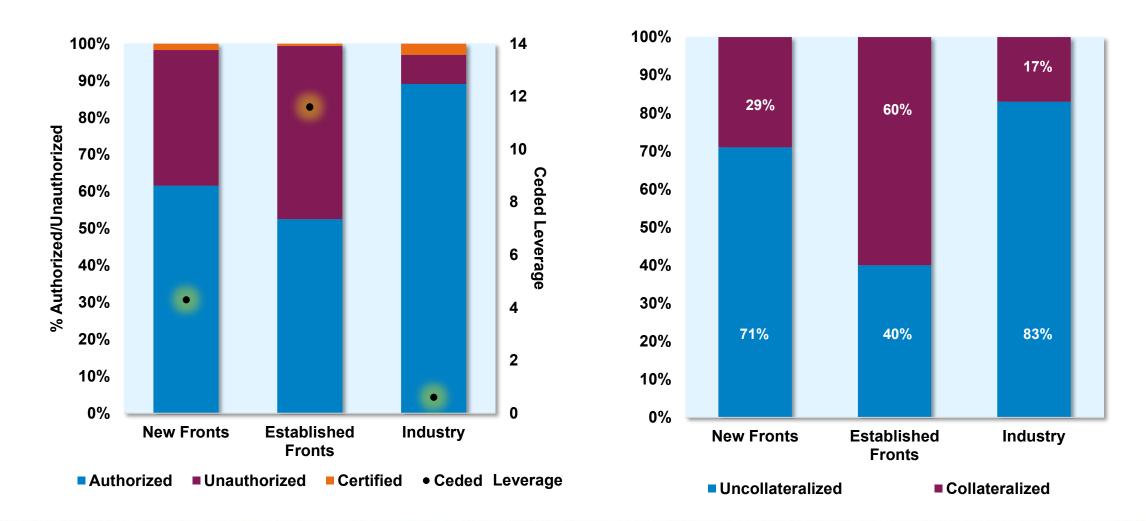
# **Key Rating Characteristics of Fronts**

- BCARs are at strongest level for all rated fronts due to minimal risk charges for reserves and premiums
  - No (pure) or low (hybrid) retentions; more pressure on hybrids to retain more
- Evaluation of credit risk is of paramount importance
- Very high gross leverage, ceded leverage measures
- Tend to have more unauthorized/unrated reinsurers on panel than industry
- Tend to use LOCs as collateral more frequently than industry



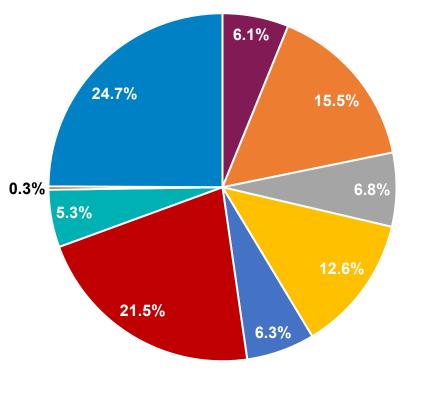


### More Use of Unauthorized, Collateralized Reinsurers in Fronting Market





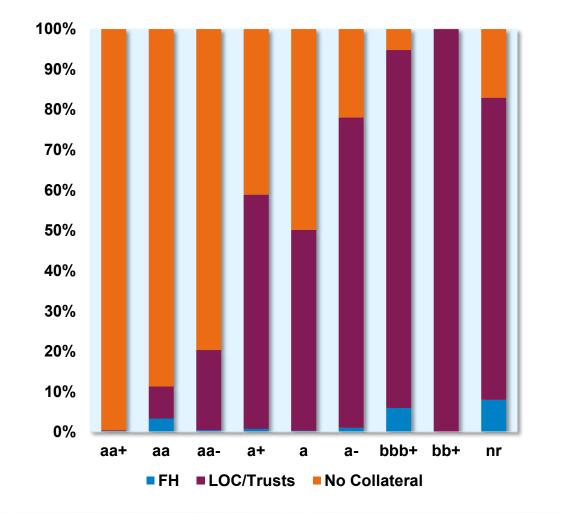
# **Collateral Management Is Key**



#### **Reinsurance Recoverables by Rating**

■aa+ ■aa ■aa- ■a+ ■a ■a- ■bbb+ ■bb+ ■nr

view





# **AM Best Rating Focus – Fronts**

#### What can flow back to fronts' balance sheet?

- Reinsurance recoverables
- Caps and corridors
- Use of captives

#### **Enterprise risk management policies**

- Vetting of new programs
- Ongoing audits
- Changing reinsurer profiles
- Use of collateral

#### **Vesttoo Discussion**



# **Polling Question #2**

How many fronting participants do you think there **will be** in 2024?

- a) Significantly more participants
- b) Slightly more participants
- c) About the same number of participants
- d) Slightly fewer participants
- e) Significantly fewer participants





# **Polling Question #3**

How many fronting participants do you think **will be needed** in 2024?

- a) Significantly more participants
- b) Slightly more participants
- c) About the same number of participants
- d) Slightly fewer participants
- e) Significantly fewer participants





# What's Ahead





**Key Themes – Reinsurance** 

# There is no capital shortage

but deployed capacity is selectively constrained

**Results improving** but reinsurers are still catching up

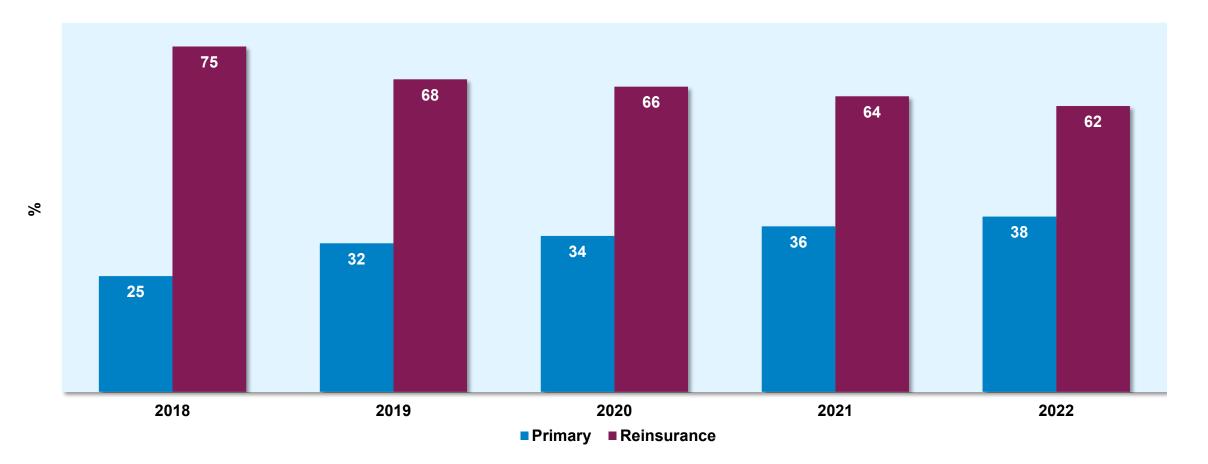
### Business models evolving Is there a role for the specialist?

Based on the 25 largest reinsurance groups





# **Global Reinsurance – Primary Insurance vs. Reinsurance**



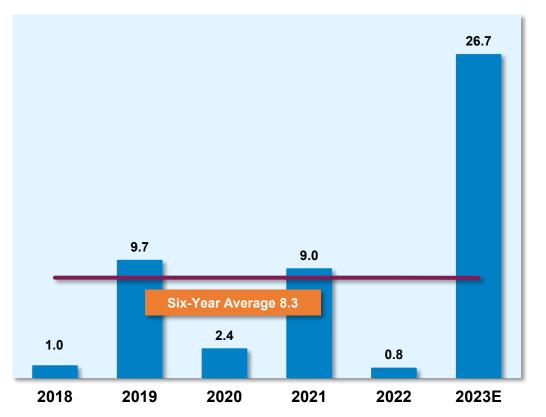
Based on the 25 largest reinsurance groups



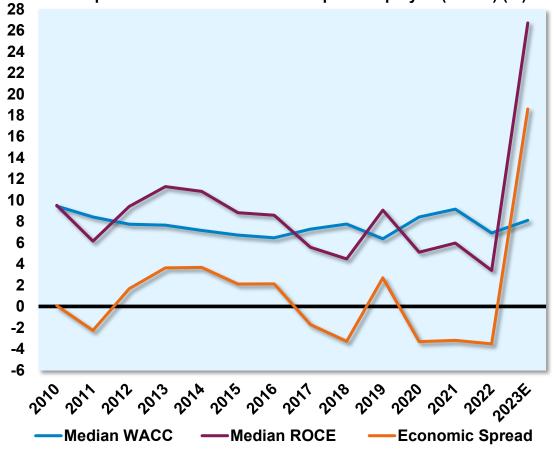


### **Global Reinsurance Market Performance**

Return on Equity (%)



Reinsurers' Median Weighted Average Cost of Capital (WACC) Compared to Median Return on Capital Employed (ROCE) (%)

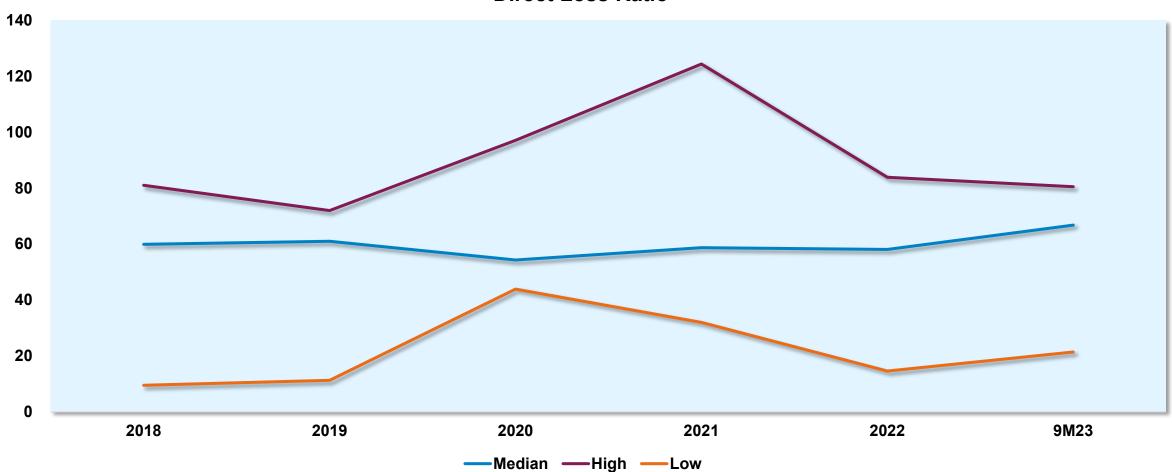


Sources: Return on Equity - AM Best data and research, WACC and ROCE - Bloomberg

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## **Reinsurers Can Selectively Partner with Best Performers**



**Direct Loss Ratio** 



# **Key Takeaways**

#### **DUAEs**

- Heightened need for differentiation
- Pockets of capacity constraints
- Captives/ILS

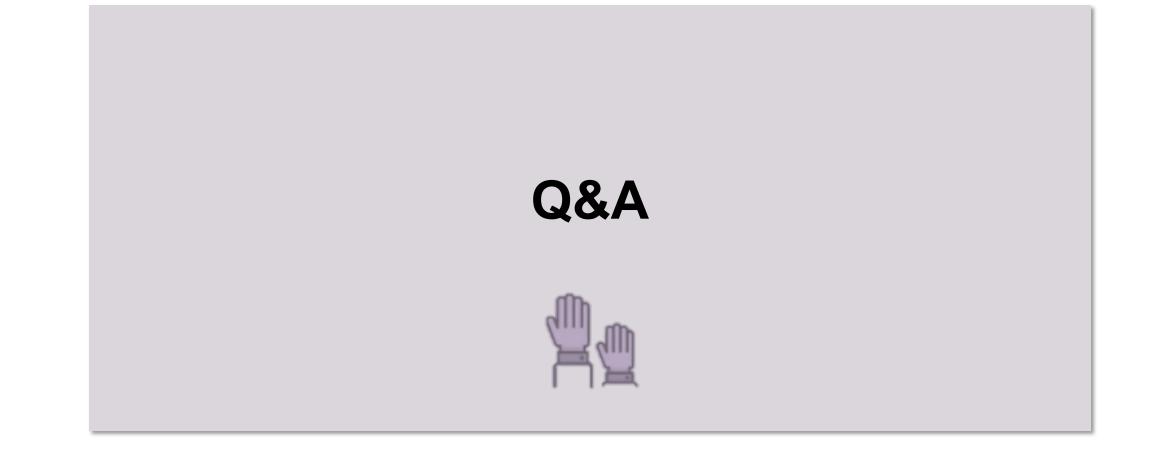
#### **Fronts**

- Continued ERM enhancements
- Ability to access
  capital more difficult
- Possible consolidation

#### Reinsurers

- More selective
- Portfolio plays
- Investment in MGAs









Review & Preview

# Thank you!







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