

W I N E I N D U S T R Y F I N A N C I A L S Y M P O S I U M

HOW DO YOU SUCCESSFULLY RAISE PRICES IN AN INFLATIONARY ENVIRONMENT? We have an extremely dynamic panel with decades of industry experience. Before we get into the weeds, I want to allow each panelist to introduce themselves briefly and describe the unique perspective and/or expertise that they bring to the questions of the day of how to raise prices in an inflationary economy while facing margin compression.

WINE INDUSTRY FINANCIAL SYMPOSIUM

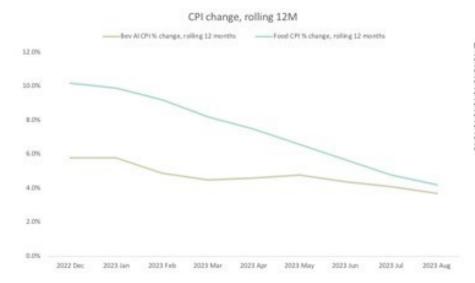
Moderator:

Elizabeth Harrell, Ste. Michelle Wine Estates (Sr Director Finance & Strategy)

- Carmen Castaldi, Rodney Strong (CEO)
- Hilary Butler, Bonterra Organic Estates (Dir. Marketing)
- Anuj Girdhar, O'Neill Vintners & Distillers (CFO)

INFLATION

On a rolling 12-month basis, inflation in Bev Al is steadily decelerating. Food CPI is decelerating faster and closing the gap that stands at just 0.5% as of August



| Month | Bev Al CPI % change, rolling 12M | Food CPI % change, rolling 12M |
|----------|-------------------------------------|-----------------------------------|
| 2022 Dec | 5.8 | % 10.2% |
| 2023 Jan | 5.8 | % 9.9% |
| 2023 Feb | 4.9 | % 9.2% |
| 2023 Mar | 4.5 | % 8.2% |
| 2023 Apr | 4.6 | % 7.5% |
| 2023 May | 4.8 | % 6.6% |
| 2023 Jun | 4.4 | % 5.7% |
| 2023 Jul | 4.1 | % 4.8% |
| 2023 Aug | 3.7 | % 4.2% |

Source: Bureau of Labor Statistics

Considering the dynamic nature of the wine industry and the valuable insights shared today, what key takeaway or piece of advice would you offer to fellow industry professionals facing the challenge of balancing price increases with value delivery in these changing times?