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# **Property/Casualty Benchmarking**

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This session has live Q&A – please submit questions via the "Ask A Question" icon in the session navigation bar







### **Polling Question #1**

According to Best's Credit Rating Methodology,

- a) Benchmarks can be created using industry composites / sub-composites, ICR composites, or other customized parameters
- b) It may be appropriate to compare a rating unit against more than one benchmark
- c) When the population of peers is small, the calculation of benchmark composites may be foregone
- d) All of the above







### **Benchmarking**

Validates current assessment assignments

Helps identify outliers that require further investigation when assigning or affirming assessments

Part of the analytical process that often introduces discussions on future rating actions

Most transparent application for rating blocks with objective measures

Not prescriptive – deviations could be warranted



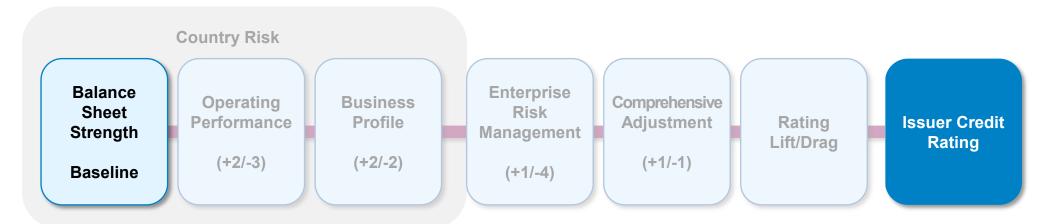


# **Balance Sheet Strength Benchmarks**





### **Balance Sheet Strength**



Balance Sheet Strength Components				
• BCAR	<ul> <li>Quality of Capital</li> </ul>			
Stress Tests	<ul> <li>Quality of Reinsurance</li> </ul>			
• Liquidity	Reinsurance Dependence			
Asset-Liability Management	<ul> <li>Appropriateness of Reinsurance Program</li> </ul>			
Internal Capital Models	Financial Flexibility			

# Balance Sheet Strength Baseline

#### **Assessment**

Strongest a+/a-

Very Strong a/a-

Strong a-/bbb+

Adequate bbb+/bbb-

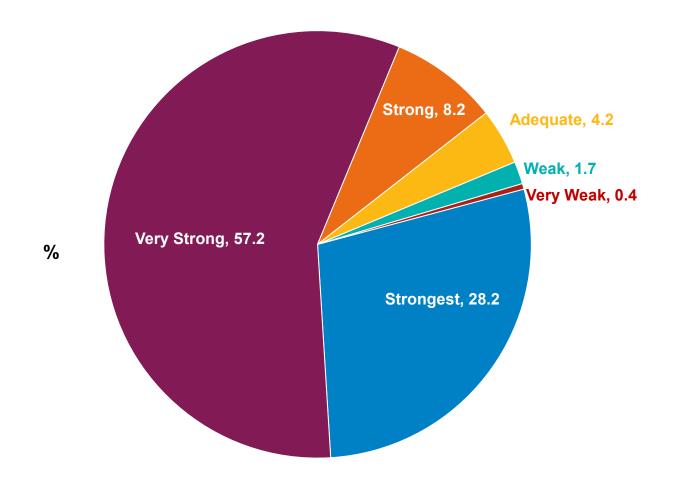
Weak bb+/bb-

Very Weak b+ and below





### **Balance Sheet Strength Assessment Distribution**









### **BCAR** – Risk-Based Capitalization

**Asset Values** 

Reserve Adequacy Net Written Premium

Retention/ PML

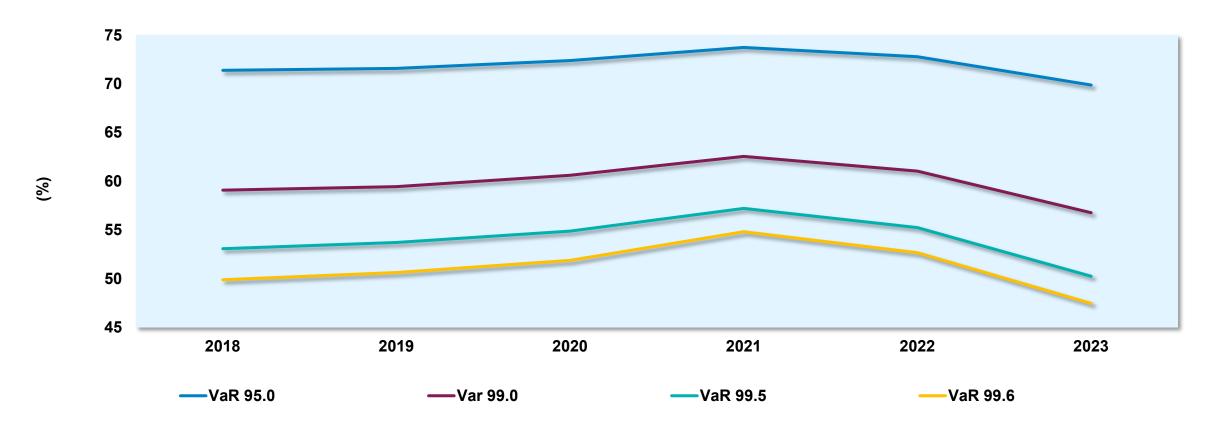
**Surplus Levels** 





### "Strongest" Risk-Based Capitalization with Minor Erosion in Tail Scenarios

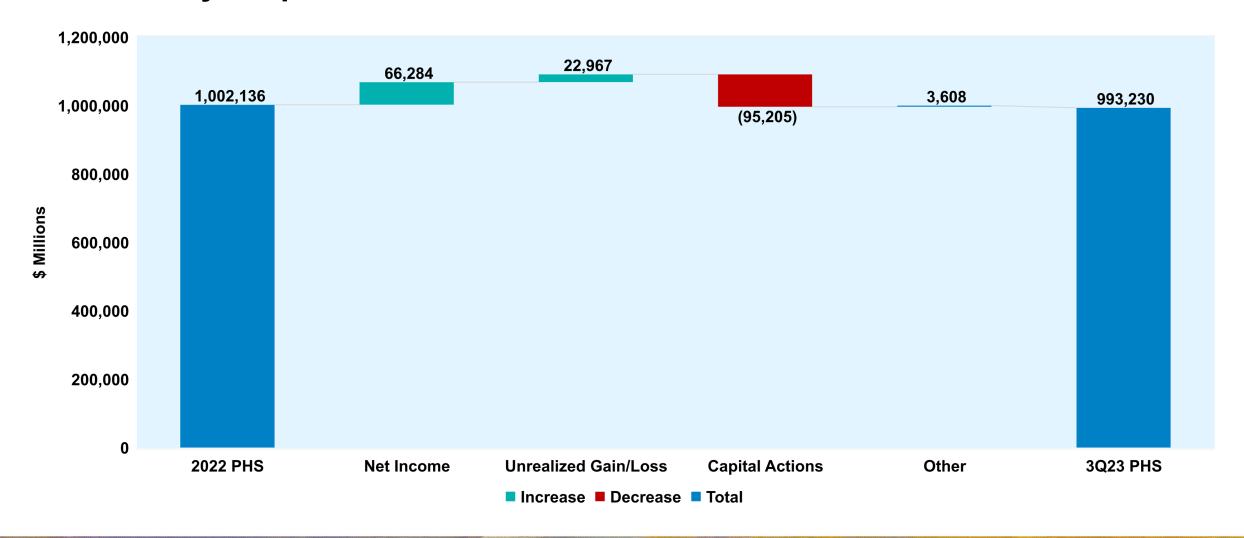
### Average BCAR







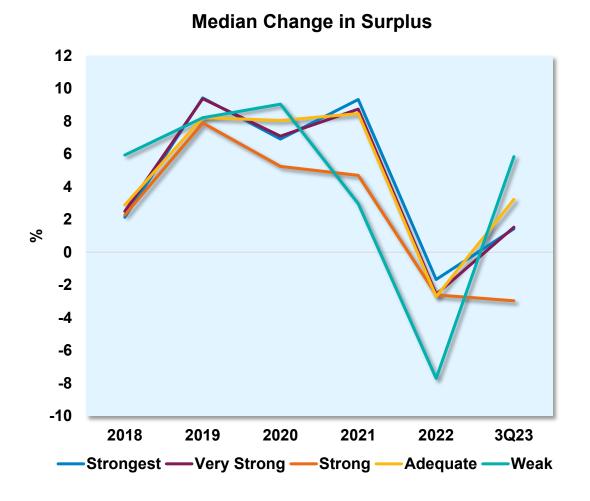
### **P/C Industry Surplus Declined**



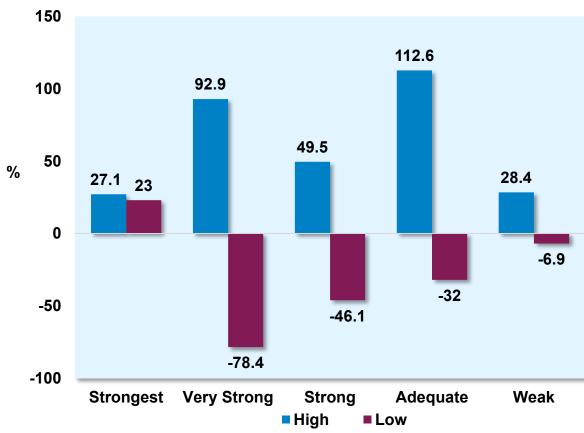




### **Overall Declines Manageable But There Are Outliers**



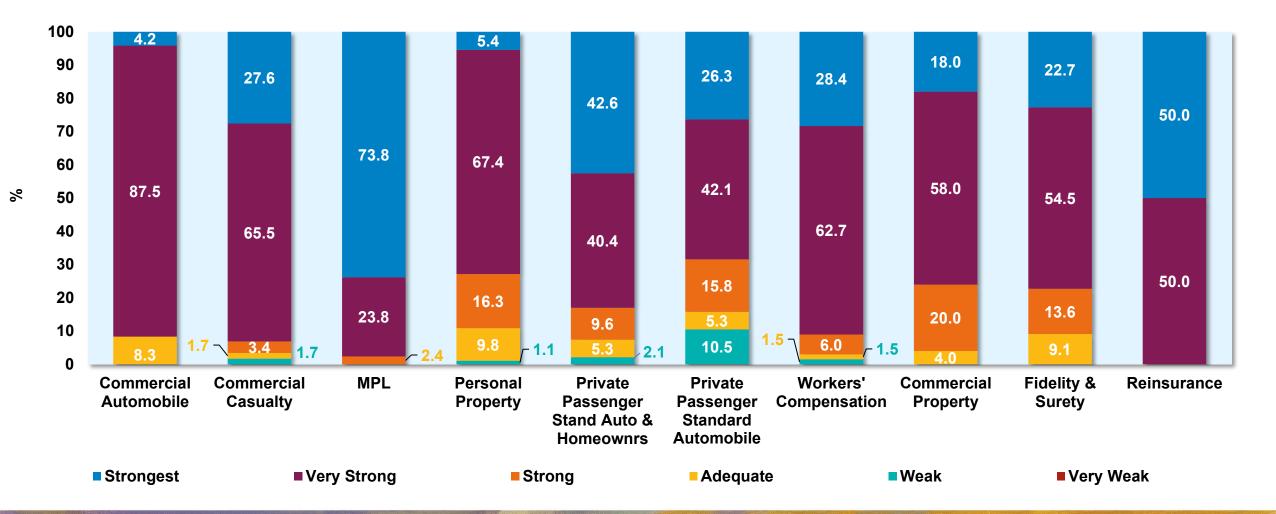
#### Range of Surplus Change – 3Q23







### **Balance Sheet Strength Assessment Distribution**

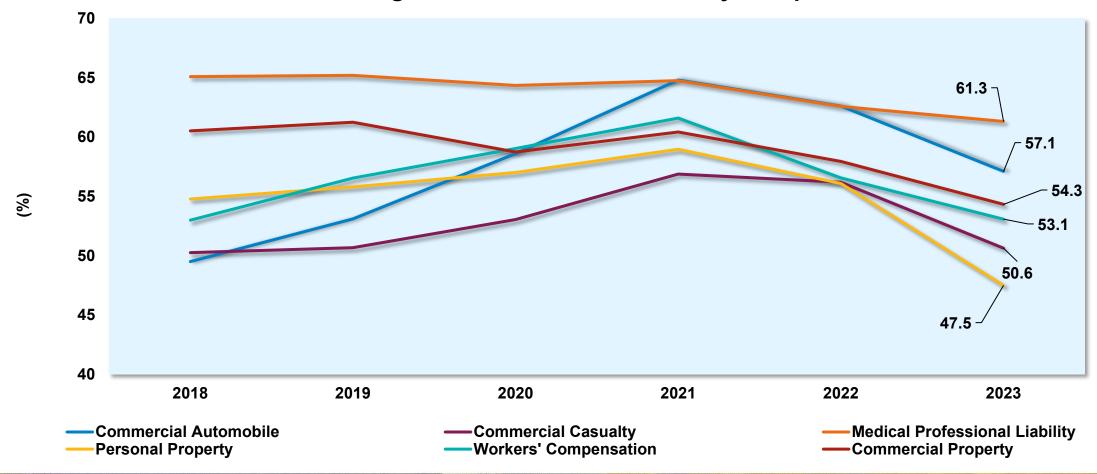






### **Enhance Peer Comparison by Lines of Business**

### Average BCAR score at VaR 99.5 by Composite

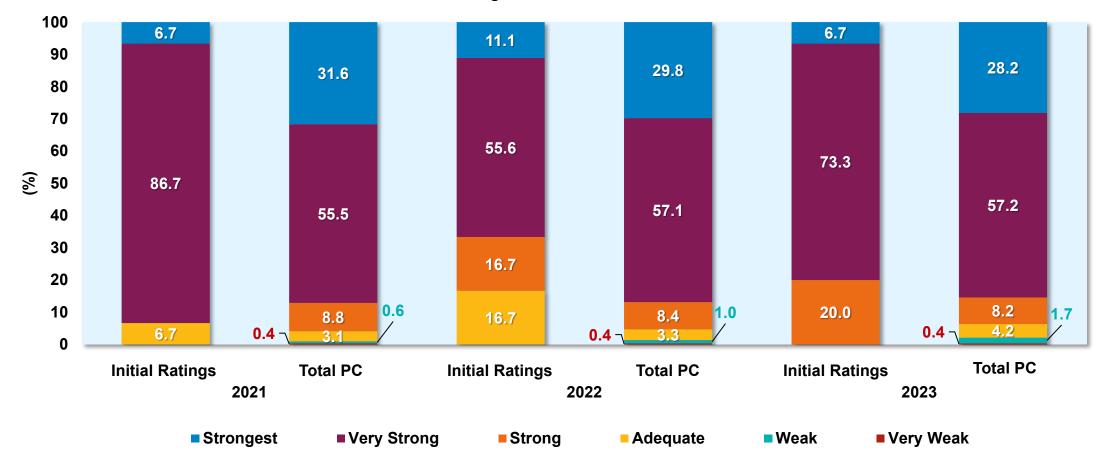






### **New Ratings Coming to AM Best with Better Balance Sheet Attributes**









### **Size & BCAR Scores Influence BSS Assessments**

PHS \$000	Max	Top 25%	Median	Bottom 25%	Min
Strongest	251,649,093	2,409,133	691,176	276,354	31,777
Very Strong	24,235,000	232,444	74,265	30,641	580
Strong	7,593,194	147,261	27,621	9,629	1,864
Adequate	746,618	51,854	18,053	9,516	1,605
Weak	165,762	68,598	19,320	3,531	1,598

BCAR 99.6	Max	Top 25%	Median	Bottom 25%	Min
Strongest	99	68	58	47	18
Very Strong	99	66	52	38	(2)
Strong	99	60	40	14	(13)
Adequate	86	26	10	(1)	(282)
Weak	55	(19)	(26)	(41)	(107)





# **Polling Question #2**

What are some hazards in benchmarking?

- a) Poorly chosen peers
- b) Lack of context
- c) Insufficient data quality or quantity
- d) Rigidity in applying conclusions
- e) All of the above







# **Operating Performance Benchmarks**





### **Operating Performance**

Balance Sheet Strength



Operating Performance



**Business Profile** 



Risk Management



Issuer Credi Rating

## **Underwriting Performance**

- Loss Ratio
- Expense Ratio
- Combined Ratio

#### **Investment Ratio**

- Net Yield
- Pre-Tax Total Return

# **Total Operating Earnings**

- Pre-Tax ROR
- Operating Ratio
- Operating ROE

Operating Performance (+2/-3)

#### **Assessment**

**Very Strong +2** 

Strong +1

Adequate 0

Marginal -1

Weak -2

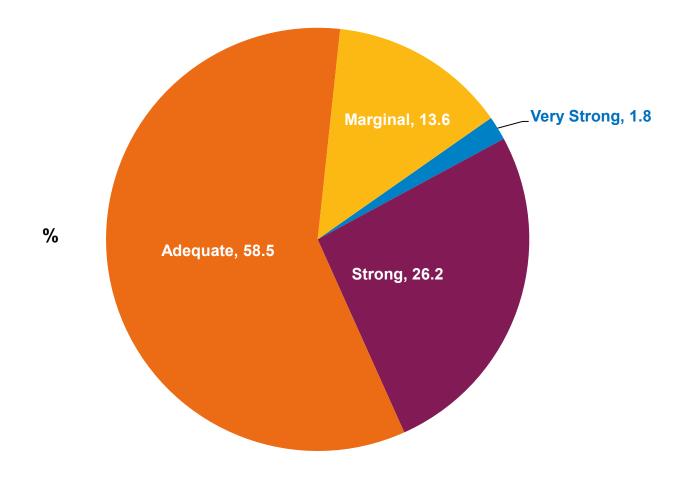
Very Weak -3







### **Operating Performance Assessment Distribution**



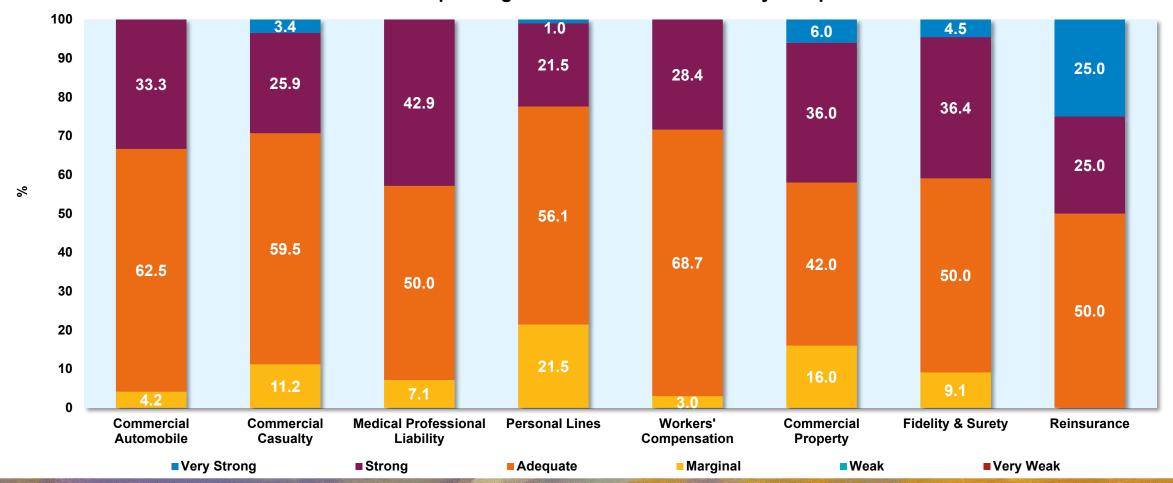






### **Operating Performance Assessment Distribution**

#### **Operating Performance Assessment by Composite**

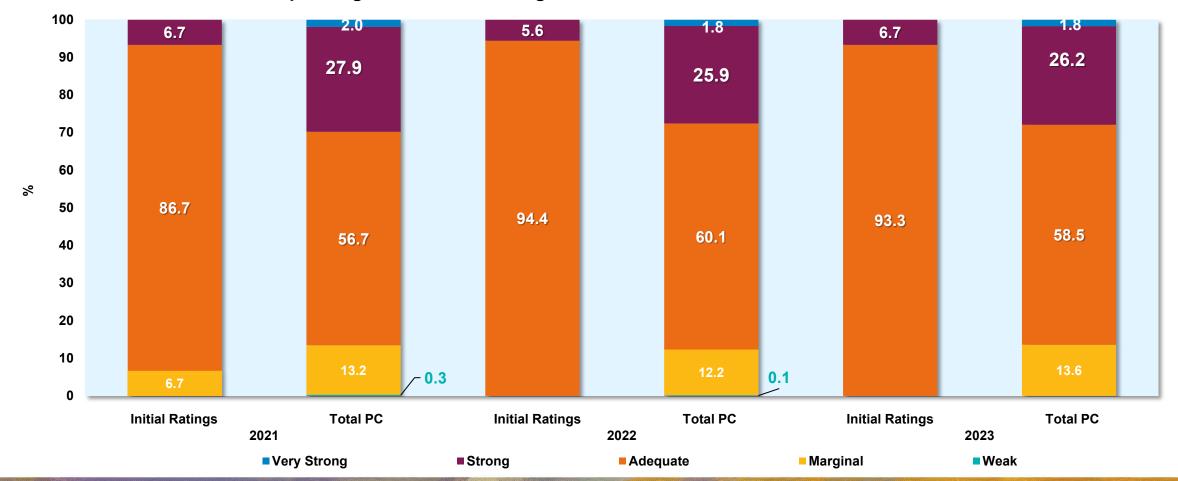






### **Operating Performance Assessment Distribution**

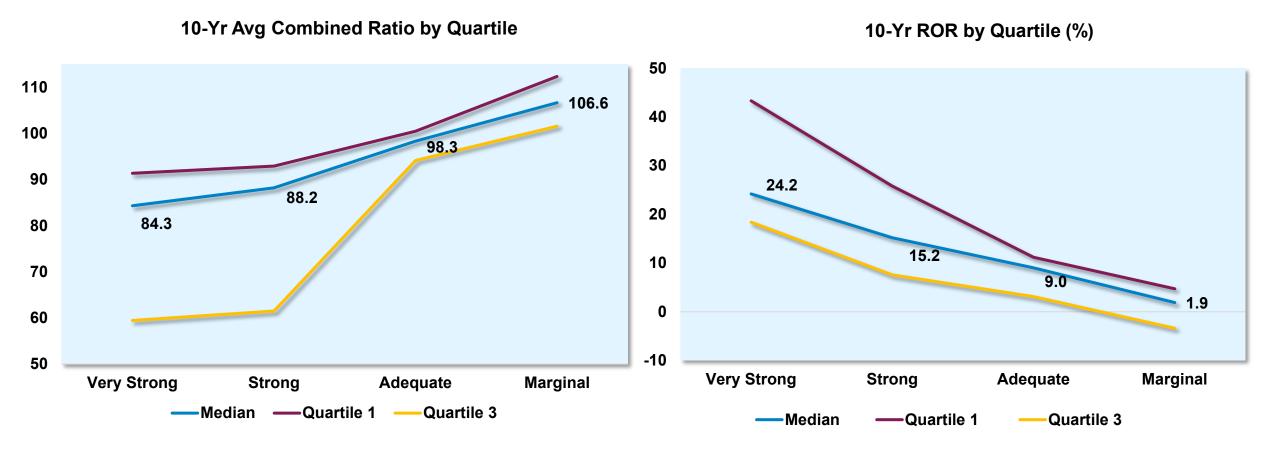
#### **Operating Performance Strength: Initial Assessments vs. Total**







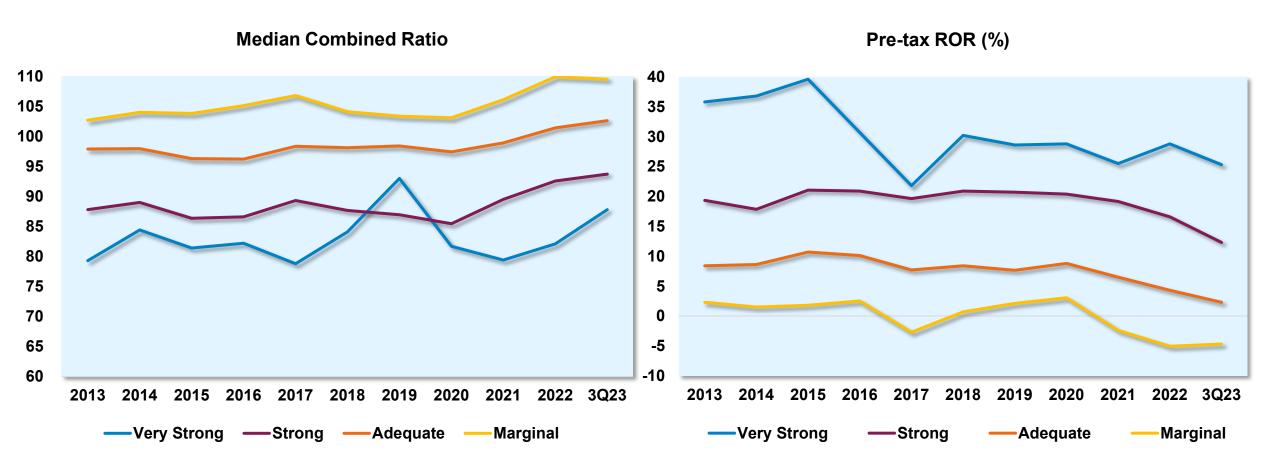
### **Operating Performance**







### **Operating Performance**







## **P/C Industry Combined Ratio Deciles**

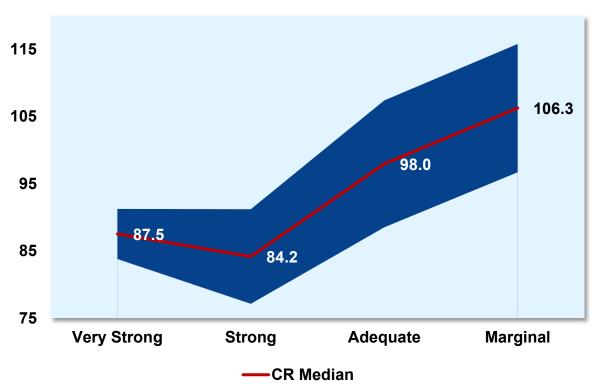
	Very Strong	Strong	Adequate	Marginal
10th	94.5	98.2	107.4	150.6
20th	93.1	95.0	102.2	116.4
30th	90.8	93.3	100.9	110.7
40th	85.3	91.4	99.4	108.7
50th	84.3	88.2	98.3	106.6
60th	69.8	84.6	97.0	105.3
70th	65.0	81.0	95.4	103.6
80th	60.1	77.0	92.7	102.4
90th	57.6	66.5	87.4	100.9



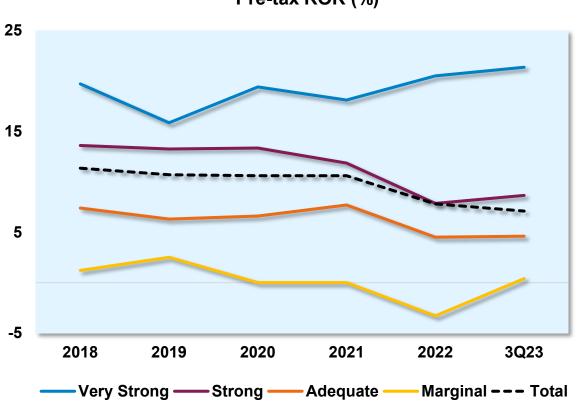


### **Trends by Composite – Commercial Casualty**





Pre-tax ROR (%)

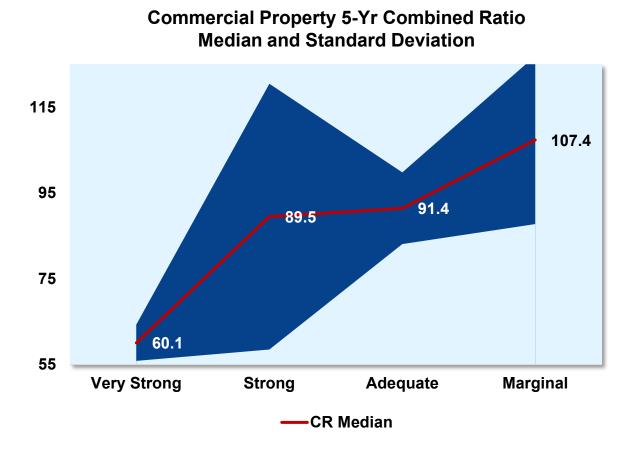


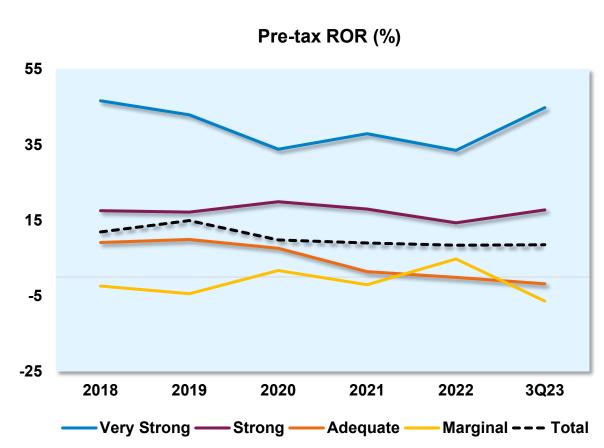
Shaded area represents average standard deviation of assessment category





### **Trends by Composite – Commercial Property**



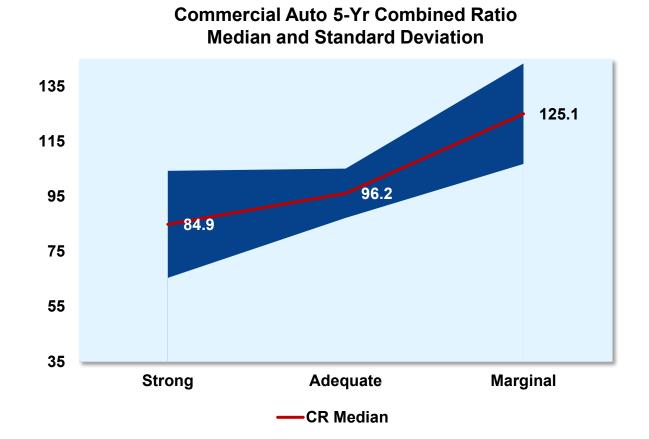


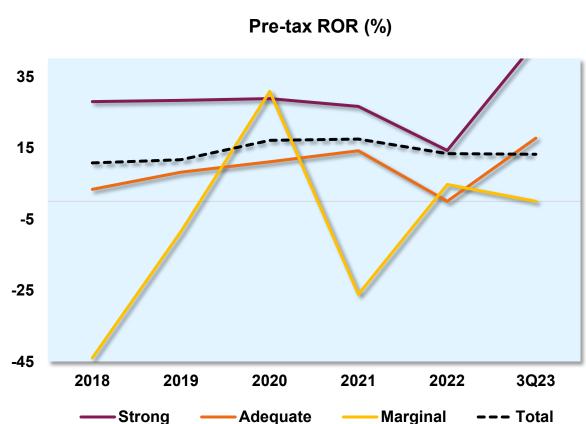
Shaded area represents average standard deviation of assessment category





### **Trends by Composite – Commercial Auto**



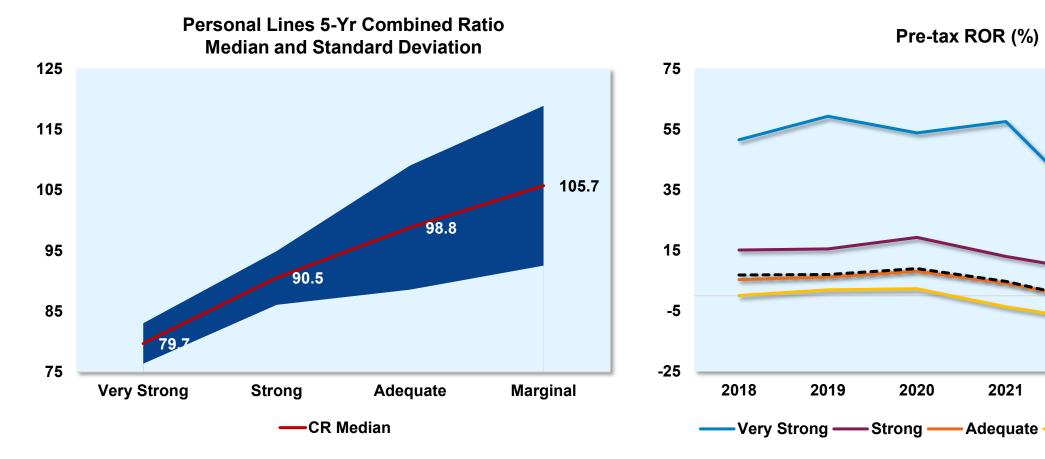


Shaded area represents average standard deviation of assessment category





### **Trends by Composite – Personal Lines**



Shaded area represents average standard deviation of assessment category





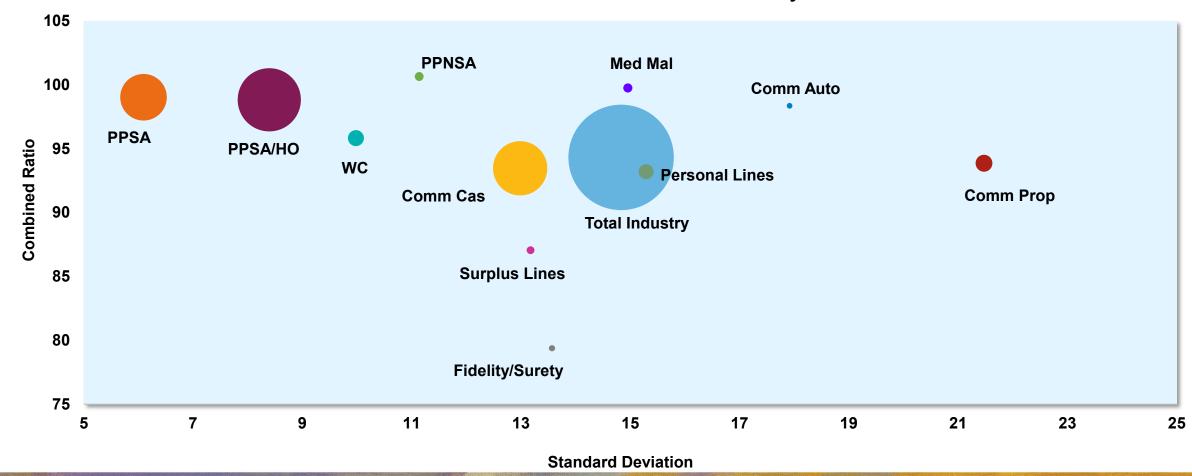
3Q23

Marginal --- Total

2022

### **Operating Performance**

10-Yr Combined Ratio Median vs 10-Yr Volatility







### **Polling Question #3**

A homeowners insurance carrier that in 2023 recorded a combined ratio five points below the homeowners insurance composite will have its rating:

- a) Upgraded because it exceeded peers in one year
- b) Affirmed because one year ahead of benchmark doesn't mean anything
- c) Downgraded because the composite had a bad year
- d) More information is needed regarding sustainability and volatility of the company's historical results and credibility of future projections







### **Key Takeaways**

Benchmark analysis is one of many factors in the analytical process

Supports a holistic view of a rated entity in appropriate context

Metrics for comparison include ratios, return measures, percentage change, leverage levels, and relative differences

Used across all building block assessments though focused in Balance Sheet Strength and Operating Performance





Q&A







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